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**SAMPLE STANDARDS-BASED SUPERINTENDENT EVALUATION FORM**

At the end of the evaluation cycle, the board should conduct a formal evaluation of the superintendent. The completed form is to be placed in the superintendent's personnel file.

*Note: The indicators supporting each standard are provided as examples of the kind of activities and behaviors that would support the standard. The indicators are not exhaustive nor would it be reasonable to expect that a superintendent demonstrate competence in all descriptors*.

**STANDARD ONE: SHARED VISION**

**Shared Vision:** A superintendent is an educational leader who promotes the success of every student by facilitating a shared vision of learning that is supported by the school community.

PERFORMANCE INDICATORS

1.1 Develops and implements district-wide vision, mission and goals.

1.2 Creates and implements plans to achieve goals.

1.3 Promotes continuous and sustainable improvement.

1.4 Monitors and evaluates progress and revises plans.

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| --- | --- | --- | --- |
| SUPPORTING EVIDENCE AND COMMENTS | | | |
|  | | | |
| RATING (circle the appropriate response) | | | |
| 1 | 2 | 3 | 4 |
| NEEDS IMPROVEMENT |  |  | EXEMPLARY |

**STANDARD TWO: CULTURE OF LEARNING**

**Culture of Learning:** A superintendent is an educational leader who promotes the success of every student by advocating, nurturing and sustaining a school culture and instructional program conducive to student learning and staff professional growth.

PERFORMANCE INDICATORS

2.1 Nurtures and sustains a culture of collaboration, trust, learning, and high expectations.

2.2 Monitors and evaluates a rigorous and coherent district-wide curricular program.

2.3 Uses data to monitor the assessment and accountability systems to assure student progress.

2.4 Develops the instructional and leadership capacity of staff through quality professional development.

2.5 Promotes the use of the most effective and appropriate technologies to support teaching and learning.

SUPPORTING EVIDENCE AND COMMENTS

RATING (circle the appropriate response)

1 2 3 4

NEEDS IMPROVEMENT EXEMPLARY

**Leadership and Management:** A superintendent is an educational leader who promotes the success of every student by ensuring management of the organization, operations and resources for a safe, efficient and effective learning environment.

PERFORMANCE INDICATORS

3.1 Effectively manages district budget, facilities and operations.

3.2 Obtains, allocates, aligns, and efficiently utilizes human, fiscal, and technological resources.

3.3 Promotes and protects the welfare and safety of students and staff.

3.4 Develops leadership capacity throughout the district’s staff.

3.5 Ensures teacher and organizational time is focused to support quality instruction and student learning.

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| SUPPORTING EVIDENCE AND COMMENTS | | | |
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| RATING (circle the appropriate response) | | | |
| 1 | 2 | 3 | 4 |
| NEEDS IMPROVEMENT |  |  | EXEMPLARY |

**STANDARD FOUR: FAMILY AND COMMUNITY**

**Family and Community:** A superintendent is an educational leader who promotes the success of all students by collaborating with families and community members, responding to diverse community interests and needs and mobilizing community resources.

PERFORMANCE INDICATORS

4.1 Collects and analyzes data and information pertinent to the educational environment.

4.2 Promotes understanding, appreciation, and uses of the community’s various resources.

4.3 Builds and sustains positive relationships with families and caregivers.

4.4 Builds and sustains productive relationships with community partners.

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| SUPPORTING EVIDENCE AND COMMENTS | | | |
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| RATING (circle the appropriate response) | | | |
| 1 | 2 | 3 | 4 |
| NEEDS IMPROVEMENT |  |  | EXEMPLARY |

- EVALUATION CONTINUES ON NEXT PAGE -

**Ethics:** A superintendent is an educational leader who promotes the success of every student by acting with integrity, fairness and in an ethical manner.

PERFORMANCE INDICATORS

5.1 Conducts oneself in an ethical, fair, trustworthy and professional manner.

5.2 Establishes practices to promote personal, physical and emotional health.

5.3 Demonstrates respect for diversity in students, staff and programs.

5.4 Considers and evaluates the potential moral and legal consequences of decision-making.

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| --- | --- | --- | --- |
| SUPPORTING EVIDENCE AND COMMENTS | | | |
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| RATING (circle the appropriate response) | | | |
| 1 | 2 | 3 | 4 |
| NEEDS IMPROVEMENT |  |  | EXEMPLARY |

**STANDARD SIX: SOCIETAL CONTEXT**

**Societal Context:** A superintendent is an educational leader who promotes the success of every student by understanding, responding to and influencing the political, social, economic, legal and cultural context.

PERFORMANCE INDICATORS

6.1 Advocates for children, families, and caregivers.

6.2 Serves as an advocate to community and legislature for issues beneficial to improved teaching and learning.

6.3 Provides leadership for defining superintendent and board roles, mutual expectations and formulating appropriate district policies.

6.4 Knows and supports the district school improvement plan and accurately reports progress on

goals.

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| --- | --- | --- | --- |
| SUPPORTING EVIDENCE AND COMMENTS | | | |
|  | | | |
| RATING (circle the appropriate response) | | | |
| 1 | 2 | 3 | 4 |
| NEEDS IMPROVEMENT |  |  | EXEMPLARY |

- EVALUATION CONTINUES ON NEXT PAGE -

Place *one* check [] in each row for each standard and *one* check [] for overall rating.

PERFORMANCE STANDARD

NEEDS

IMPROVEMENT EXEMPLARY

1 2 3 4

STANDARD ONE



STANDARD TWO

STANDARD THREE

STANDARD FOUR

STANDARD FIVE

STANDARD SIX

OVERALL RATING

A. Of the standards listed, which is the superintendent's greatest strength? How does this strength directly contribute to district goals?

B. Of the standards listed, which is presenting the greatest challenge to the achievement of district goals?

C. What supports might the board offer to enhance the superintendent's strengths and promote success over existing challenges?

D. Superintendent Comments:

Evaluation Period: , 20 to , 20 Superintendent’s Signature: Date: Board President’s Signature: Date:

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This sample superintendent evaluation form is one resource in a collection of materials developed jointly by Associated School Boards of South Dakota and School Administrators of South Dakota with the help of an advisory panel of school superintendents. All rights are reserved by the associations for membership use.

A complete selection of superintendent evaluation resources is available online at ASBSD’s web site at [http://asbsd.org/index.php/publications-forms/.](http://asbsd.org/index.php/publications-forms/)